Present: Michael Pautler (Chair), Mark Wendland (Vice Chair), Frank Boerboom, Sue Brubacher, Roberta Cauchi-Santoro, Mary Ellen Cullen, Ernie Doyle, Melanie Garaffa, Anne Jamieson, Carol Ann MacGregor, Peter Meehan, Alan Rego, Bruce Rodrigues, Toni Serafini, Andrew Turczyniak, Fr. Tim Uniac

Resources: Mike Gourlay, Executive Director, Finance and Administration; Katrina Kaczala, Recording Secretary

Guest: Rebecca Sutherns, Strategic Planning Consultant, Sage Solutions

Regrets: Cheri Chevalier, Cynthia Davis, Benjamin Mathew, Ted McKechnie, Brendan Whittle

The meeting was conducted using Zoom, a video and teleconference service.

OPEN SESSION

1. PRAYER & LAND ACKNOWLEDGMENT
   M. Pautler provided an acknowledgement that the land on which the University resides and does business is located on the traditional territory of the Attawandaron (Neutral), Anishnaabeg, and Haudenosaunee peoples. The University campus is situated on the Haldimand Tract, land promised to Six Nations, which includes six miles on each side of the Grand River.

   The prayer was provided by M. Pautler.

2. AGENDA REVIEW, DECLARE CONFLICTS, ADDITIONS, CHANGES
   No conflicts, additions or changes.

   Motion: To approve the agenda as presented.
   Carried by consensus.

Regular Agenda

3. 2022-2027 STRATEGIC PLAN DRAFT PRESENTATION AND DISCUSSION
   M. Pautler and P. Meehan reviewed the process that is being followed as the University continues to develop and refresh its strategic plan.

   Rebecca Sutherns was introduced as the University’s strategic planning consultant from Sage Solutions. R. Sutherns provided an overview of the where the University is currently within its strategic planning process timeline, and the immediate next steps that are being taken. Part of the current phase of the process is collecting feedback from the University community on the current draft of the strategic plan.

   As such, P. Meehan, C. A. MacGregor, and M. Gourlay presented the draft strategic plan to the Board, and solicited questions and feedback. The draft plan and a survey will be released to the
Board and the rest of the University community in order to collect additional feedback. Board members were encouraged to engage with the draft plan, fill out the survey, and provide additional written feedback via email.

Board members were thanked for their engagement and participation within the strategic planning process.

**Motion:** To adjourn the meeting.
**Moved:** M. Wendland, **Seconded:** T. Serafini, **Carried.**

**Meeting Adjourned.**

October 28, 2021
/kk

Michael Pautler
Chair of the Board of Governors